## **Three Year Summary**

## CONSOLIDATED INFORMATION - CONTINUING OPERATIONS (1,2)

For the years ended December 31 <sup>(3)</sup> (\$ millions except where otherwise indicated)	2009	2008	2007
Operating Results			
Sales	31,820	32,088	30,607
EBITDA <sup>(4)</sup>	1,654	1,808	1,501
Operating income	1,009	1,198	883
Interest expense and other financing charges(5)	363	360	175
Net earnings from continuing operations	127	647	378
Financial Position			
Working capital	3,808	1,165	380
Fixed assets	9,020	8,542	8,453
Goodwill and intangible assets	1,296	1,145	1,134
Total assets	20,143	19,563	18,361
Net debt <sup>(4)</sup>	299	3,251	4,448
Shareholders' equity	6,942	5,910	4,657
Cash Flows			
Cash flows from operating activities of continuing operations	1,987	956	1,342
Fixed asset purchases	1,011	807	658
Per Common Share (\$)			
Basic net earnings from continuing operations	0.64	4.65	2.49
Basic net earnings	7.68	6.10	3.95
Common dividend rate at year end	1.44	1.44	1.44
Cash flows from operating activities of continuing operations	15.05	7.04	9.95
Fixed asset purchases	7.83	6.25	5.10
Book value	47.44	39.45	29.74
Market value at year end	66.92	59.90	54.08
Financial Ratios			
EBITDA margin (%) <sup>(4)</sup>	5.2	5.6	4.9
Operating margin (%)	3.2	3.7	2.9
Return on average net assets (%) <sup>(4)</sup>	9.3	11.2	8.2
Return on average common shareholders' equity (%)	1.5	13.4	8.0
Interest coverage	2.6x	3.2x	4.5x
Net debt (excluding Exchangeable Debentures)(4) to EBITDA(4)	0.18x	1.80x	2.86x
Net debt (excluding Exchangeable Debentures)(4) to equity(4)	0.04	0.53	0.87
Cash flows from operating activities of continuing			
operations to net debt <sup>(4)</sup>	6.65	0.29	0.30
Price/net earnings from continuing operations ratio at year end	104.6	12.9	21.7
Market/book ratio at year end	1.4	1.5	1.8

<sup>(1)</sup> For financial definitions and ratios refer to the Glossary beginning on page 114.

<sup>(2)</sup> Certain prior years' information has been restated to conform with the new Canadian Institute of Chartered Accountants ("CICA") Handbook Section 3064, "Goodwill and Intangible Assets". See note 2 to the consolidated financial statements.

<sup>(3) 2008</sup> was a 53-week year.

<sup>(4)</sup> See non-GAAP financial measures beginning on page 51.

<sup>(5) 2009</sup> includes non-cash income of \$13 (2008 – non-cash charge of \$11) related to the fair value adjustment of WHL's forward sale agreement for 9.6 million Loblaw common shares (see note 6 to the consolidated financial statements).

## SEGMENT INFORMATION - CONTINUING OPERATIONS (1,2)

For the years ended December 3 (\$ millions except where otherw		2009	2008	2007
OPERATING RESULTS				
Sales	Weston Foods	1,686	2,197	2,088
	Loblaw	30,735	30,802	29,384
	Intersegment	(601)	(911)	(865)
	Consolidated	31,820	32,088	30,607
EBITDA <sup>(4)</sup>	Weston Foods	179	214	209
	Loblaw	1,786	1,594	1,292
	Other <sup>(6)</sup>	(311)		
	Consolidated	1,654	1,808	1,501
Operating Income	Weston Foods	123	154	147
	Loblaw	1,197	1,044	736
	Other <sup>(6)</sup>	(311)		
	Consolidated	1,009	1,198	883
FINANCIAL POSITION				
Fixed Assets	Weston Foods	461	497	500
	Loblaw	8,559	8,045	7,953
	Consolidated	9,020	8,542	8,453
Total Assets	Weston Foods <sup>(5)</sup>	1,674	2,892	2,478
	Loblaw	15,151	14,083	13,765
	Discontinued Operations		2,588	2,118
	Other <sup>(7)</sup>	3,318		
	Consolidated	20,143	19,563	18,361
CASH FLOWS				
Fixed Asset Purchases	Weston Foods	40	57	45
	Loblaw	971	750	613
	Consolidated	1,011	807	658
FINANCIAL RATIOS				
EBITDA Margin (%) <sup>(4)</sup>	Weston Foods	10.6	9.7	10.0
	Loblaw	5.8	5.2	4.4
	Consolidated	5.2	5.6	4.9
Operating Margin (%)	Weston Foods	7.3	7.0	7.0
	Loblaw	3.9	3.4	2.5
	Consolidated	3.2	3.7	2.9
Return on Average	Weston Foods	19.2	22.6	17.9
Net Assets (%) <sup>(4)</sup>	Loblaw	11.8	10.4	7.4
	Consolidated	9.3	11.2	8.2

 $<sup>(1) \</sup>qquad \hbox{For financial definitions and ratios refer to the Glossary beginning on page 114.}$ 

<sup>(2)</sup> Certain prior years' information has been restated to conform with the new CICA Handbook Section 3064, "Goodwill and Intangible Assets". See note 2 to the consolidated financial statements.

<sup>(3) 2008</sup> was a 53-week year.

<sup>(4)</sup> See non-GAAP financial measures beginning on page 51.

<sup>(5)</sup> Total assets include the following: 2009 - nil (2008 - nil, 2007 - \$157) investment in Domtar common shares/Domtar (Canada) Paper Inc. exchangeable shares.

After the sale of the U.S. fresh bakery business on January 21, 2009, Dunedin and certain of its affiliates became "integrated" foreign subsidiaries for accounting purposes. On the date of the sale, the cumulative foreign currency translation loss of \$34 associated with Dunedin and certain of its affiliates, which was previously reflected in accumulated other comprehensive loss, was reversed and included in operating income. Subsequent to January 21, 2009, gains and losses arising from the translation of the U.S. dollar denominated assets of these integrated foreign subsidiaries are included in net earnings. As a result, operating income for 2009 included \$225 (2008 – nil) of foreign exchange losses associated with the effect of foreign exchange on a portion of the U.S. dollar denominated cash and cash equivalents and short term investments held by Dunedin and certain of its affiliates. In addition, during the fourth quarter of 2009, due to an internal reorganization, a reduction in the Company's U.S. net investment in self-sustaining foreign operations resulted in the reversal of an additional cumulative translation loss of \$52 into operating income.